

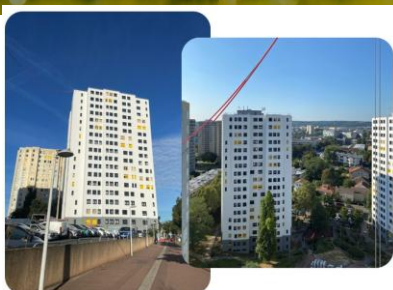
**21-23 MAY 2025**

**PARIS- La Defense**

# **EFL Spring Conference 2025**

## **From Climate Resilience to Europe's Affordable Housing Plan**

**Leveraging Policy, Partnerships, and Finance to Build Europe's Resilient  
and Affordable Housing Future**



*Hosted by*

**Polylogis**  
Groupe

*Powered by*



*Registration*



## The Conference Venue:

### OXYGEN EVENT - NOOD

2 Esp du Général de Gaulle 92400 PUTEAUX  
La Defense- Paris

### Hotel Recommendations

Please make your own reservation.

In the La Defense area there are several hotels. As the area is connected with **Metroline 1**, the location is well connected with Paris City Center.

Around **Port Maillot**, centrally located in Paris, there are many hotels with good connections to La Defense.

Hotels on walking distance from the conference venue:

### Aparthotel Adagio La Défense Esplanade

35 Cours Michelet, La Defense, Paris

### Hilton Paris La Défense

2 place de La Defense, Paris

### Renaissance Hotel La Defense

60 Cr Valmy, 92800 Puteaux, La Defense, Paris

### Best Western Seine West Hotel

20 Quai de Dion Bouton, Paris

## Travel Recommendations to OXYGEN EVENT - NOOD, La Défense, Paris

For those attending the **OXYGEN EVENT - NOOD** at **2 Esp du Général de Gaulle, 92400 Puteaux, La Défense, Paris**, here are some travel options to help you arrive smoothly:

### From Charles de Gaulle International Airport (CDG):

• **By Train (RER B + RER A):** From CDG, take **RER B** (direction Paris) to **Châtelet-Les-Halles**. At Châtelet, transfer to **RER A** (direction La Défense) and exit at **La Défense station**. From there, it's a 10-minute walk to the venue. The total journey time is around 1 hour and 15 minutes.

### From Orly International Airport (ORY):

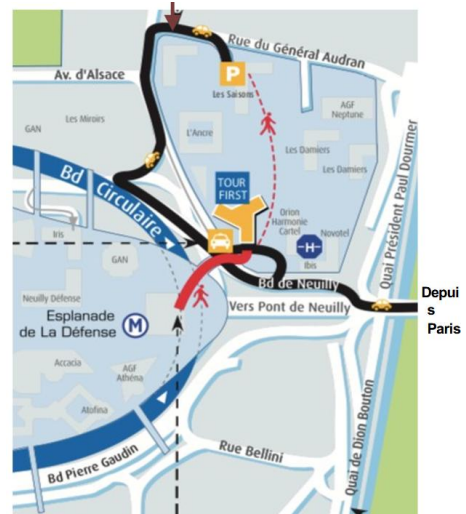
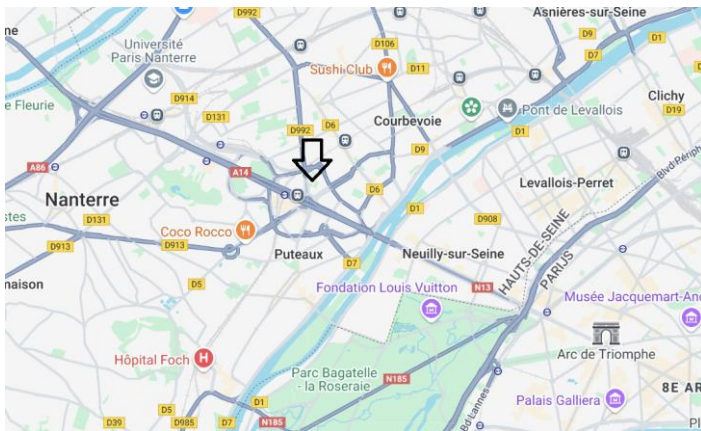
• **By Train (Orlyval + RER B + RER A):** Take **Orlyval** light rail to **Antony** station, then transfer to **RER B** (direction Paris) to **Châtelet-Les-Halles**, where you'll switch to **RER A** (direction La Défense). Exit at **La Défense station** and it's a short walk to the venue. This journey takes about 1 hour.

### From Gare du Nord (Train Station):

• **By RER A:** At Gare du Nord, take **RER A** (direction La Défense) directly to **La Défense station**. The journey takes about 15-20 minutes. From there, it's a 10-minute walk to **2 Esp du Général de Gaulle, Puteaux**.

### From Gare de Lyon (Train Station):

• **By RER A:** Take **RER A** (direction La Défense) directly to **La Défense station**. The journey takes about 25 minutes, with a fare of around €2. Once at La Défense, it's a 10-minute walk to the venue.



OXYGEN EVENT

**Deadline Registration:**

May 1 2025

**Contact Information:**

Emmanuelle Breger

[breger.e@polylogis.fr](mailto:breger.e@polylogis.fr)

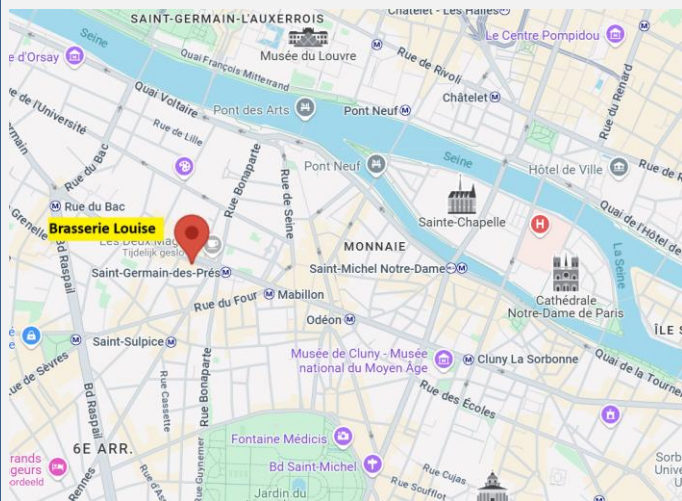
Joost Nieuwenhuijzen (EFL):

[jfnieuwenhuijzen@ef-l.eu](mailto:jfnieuwenhuijzen@ef-l.eu)

# EFL Conference 2025: AGENDA

## WEDNESDAY 21 MAY 2025

**19.00** **DRINKS AND BITES**  
**Brasserie Louise**  
155 Boulevard Saint-Germain



## THURSDAY 22 MAY 2025

Moderation: Ben Pluijmers

**08.30** **WELCOME COFFEE**

**09.00** **OPENING ADRESSES**  
*Ben Pluijmers*, Chairman EFL  
*Karine Julien-Elkaïm*, CEO Polylogis

**09.30** **Need for Climate Resilient Construction**  
Marjolaine Meynier-Millefert  
*Presidente Alliance HQE-Green Building Council*

**09.50** Q&A

**10.00** **Global Economic Challenges & Green Financing**  
*Isabelle Job-Bazille*, Chief Economist  
*Credit Agricole*

**10.30** Q&A

**10.40** **COFFEE BREAK**

**11.00** **Adressing physical climate risk at the building level: A Framework for Climate Adaptive Buildings**  
*Jan Kadijk*, Dutch Green Building Council

**11.30** **International Forum on Climate Resilient and Adaptive Housing**  
*Sakina Pen Point*, Cerema  
**EFL members** Places for People,

**12.00** **A Visionary Road to a Regenerative Future**  
*Carlo Battisti*, President Living Future Europe

**12.30** **LUNCH**

**13.30** **EFL General Assembly**  
Chair: *Ben Pluijmers*

**14.00** **Speech new chairman Dr. Micheal Brey**

**14.10** **Introduction new member GWH**  
*Stefan Bürger*, CEO GWH

**14.20** **Topic Group Updates**

**Finance and Investments**  
*Hendrik Cornehl*

**Construction and Architecture**  
*Fabien Lasserre*, *Jonas Kröber*

**14.40** **Building Climate-Resilient Housing Through Circular Economy: Reducing Carbon, Increasing Value**  
*Christine Guinebretiere*, President Upcyclea

**15.00** Q&A

**15.10** **Earley Career Network**

**SITE VISIT to Nanterre by coach**

**15.30** **Departure from the Esplanade de la Défense to Nanterre (coach)**

**16:00** Arrival at the site for the visit

**17:00** Departure from Nanterre to Esplanade de la Défense (coach)

**17:30** Arrival at the Esplanade de la Défense

**Free time**

**20:15** Embarking at the Port de la Bourdonnais

**20.30** **Diner Cruise on River Seine**

**23.00** Arrival at Port de la Bourdonnais



# EFL Conference 2025: AGENDA

## Important information about Dinner Cruise on Seine

After the site visit to Nanterre, the coach will return to the conference location at Esplanade de La Defense.

From there is free time to go to your hotel for checkin and refreshment.

At **20.15 hrs latest**, all participants are expected at the **Port de la Bourdonnais**, close to the Eiffeltower, to embark the boat for the Dinner Cruise. All participants should find their **own transport** to the Port de la Bourdonnais.

**BATEAUX PARISIENS - Port de la Bourdonnais - 75007 Paris**

**Métro 6** : Bir Hakeim or Trocadéro / **Métro 9** : Alma-Marceau or Trocadéro

**RER C** : Champ de Mars or Pont de l'Alma

**\*Paid Parking** available

**Bus** : Lines 42 / 72 / 92

**Velib** : Station Vélib' N°7023 (Bourdonnais – Tour Eiffel)

**Taxi station** : Invalides – Bourdonnais,  
Beside the entrance of la Place du Général Gouraud.



### PRACTICAL INFORMATION

Smart casual wear is required (not allowed on board : sportswear, tracksuits, running shoes, flip flops).

As part of our vigilance plan, we may have to ask you to open your bags and suitcases before boarding.

On site, we thank you to kindly inform us of any items, boxes or other containers left unattended and any suspicious behavior.

**Thank you for your understanding!**

### ACCESS MAP



## Friday 23 MAY 2025

*Moderation Joost Nieuwenhuijzen*

**9.00** **Welcome & Conclusions Day 1**  
*Michael Brey*

**9.10** **Topic Group Updates**

**Age Friendly Living**  
*Steve Loveland, Jaana van Hateloo*

**Digitisation & AI in Housing**  
*Dr. Oliver Falk Becker, Roman Riebov*

**Social Domain**  
*John Stevens, Jennifer Cuthbert*

**10.00** **Coffee Break**

**10.20** **European Affordable Housing Plan**  
*Stefan Moser, EU Taskforce Housing*  
**10.40** **Q&A**

**11.00** **EIB's Perspective on financing sustainable and affordable housing**  
*Ioannis Tsakiris, Vice President European Investment Bank (EIB)*  
**11.20** **Q&A**

**11.30** **Workshops**  
1. Climate Resilient Construction (EDHEC Business School moderation)  
2. Artificial Intelligence (York Ostermeyer moderation)

**12.15** **Plenary feedback workshops**

**12.30** **Unlocking sustainable finance for social and affordable housing across Europe**  
*Ad Hereijegers, Ritterwald*

**12.55** **Concluding Words**  
Michael Brey, Chairman (tbc)

**13.00** **Sandwich Lunch & Good Byes**



## EFL Paris Conference 2025: Speakers Thursday 22 May



**Isabelle Job Bazille**

**Chief Economist at Crédit Agricole S.A. since February 2013**

Isabelle Job-Bazille began her career with Paribas in 1997 as a country risk analyst for the Middle-East-Africa region. She joined Crédit Agricole S.A. in September 2000 as an economist specialising in Japan and Asia before being appointed head of the Macroeconomics division in May 2005. From 2007 to 2011, she worked with Crédit Agricole Corporate and Investment Bank's Capital Markets Research teams, first in Paris and then in London, whilst continuing her responsibilities within Crédit Agricole S.A.

Isabelle Job-Bazille holds a doctorate in Economics from the University of Paris X Nanterre.



**Marjolaine Meynier-Millefert** is a French politician affiliated with Renaissance (formerly La République En Marche!). She represented Isère's 10th constituency in the National Assembly from 2017 to 2024. She began her career as an English teacher and later founded a communication company catering to small and medium-sized enterprises. She was elected to the regional council of Auvergne-Rhône-Alpes. In 2016, she joined La République En Marche! and was elected to the National Assembly in 2017. During her tenure, she specialized in energy renovation policies and was appointed rapporteur of the Commission of Inquiry on renewable energies in 2019. She also represented the National Assembly in the Higher Council for Building and Energy Efficiency. In March 2021, she became president of Alliance HQE-GBC, a non-profit association promoting sustainable construction.



**Jan Kadijk** is Program manager Knowledge and Innovation at the Dutch Green Building Council (DGBC), where he is working on climate adaptation, biodiversity and social impact in the built environment. As a human geographer he had a career in urban planning, housing and mapmaking, mainly from a bottom-up perspective. His recent work is on the Framework for Climate Adaptive Buildings, an open standard that addresses physical climate risk at the building level.

## EFL Paris Conference 2025: Speakers Thursday 22 May



**Sakina Pen Point** is an expert in adapting buildings to climate change. With a Master 2 in Air and Ocean Physics and Chemistry and an MSc in Climate Change and Development, she began organizing events in 2015 to raise awareness of climate change solutions, alongside COP21. Passionate about teaching, she designs innovative teaching tools. She then joined the Observatoire de l'Immobilier Durable where she developed and managed the Climate Change Adaptation Department and BAT-ADAPT, a climate risk assessment tool. Now Project Director at Cerema, she coordinates adaptation strategies for buildings in the face of climate risks. Her role involves coordinating projects aimed at anticipating and responding to climate challenges such as heat waves, clay shrink-swell phenomena and other climate related risks. Its approach is based on the identification and promotion of passive solutions, as well as adaptation of nature based solutions, including revegetation and the use of bio-and geo sourced materials.



**Carlo Battisti** is the **President of Living Future Europe** and Executive Director for Europe at the International Living Future Institute. He holds a degree in Civil Engineering from the Politecnico di Milano and brings over 20 years of experience in construction and sustainable innovation. Carlo coordinated international projects aimed at boosting sustainability, including initiatives to enhance indoor air quality in schools. As Chair of a major European research network, he brought together experts to drive a paradigm shift towards restorative sustainability. As Executive Director and President, he leads groundbreaking projects that challenge conventional sustainability standards. A highlight of his work is the Buildings and Districts Renovation initiative under the Horizon Europe program. Carlo is committed to developing solutions that foster thriving ecological and social systems. His vision is a regenerative Europe where innovative design and construction promote both well-being and environmental harmony.



**Christine Guinebretière** is the CEO and co-founder of Upcyclea, a leading platform for circular economy and decarbonization in real estate. With over 20 years of experience in environmental strategy, she helps asset owners turn buildings into material banks, reducing embodied carbon and unlocking new financial value.

Under her leadership, Upcyclea developed the first AI-powered building passport, enabling material tracking, reuse, and ESG compliance with CSRD, EPBD, and AGEC. A recognized expert in low-carbon innovation, Christine is committed to making the built environment more sustainable, circular, and profitable.

## EFL Paris Conference 2025: Speakers Friday 23 May



**Stefan Moser** was born in Munich in 1971 and trained as an economist and a lawyer. He joined the European Commission in 2000 in DG Competition to work on control of state aid to public undertakings and services, notably financial institutions. From 2005 to 2009, he worked in DG Environment on climate and environment policy, notably greenhouse gas emissions trading, transport emissions and air quality. From 2009 to 2025, he dealt with policy coordination in the Secretariat General, in particular on climate, energy, environment, transport, agriculture and maritime policies. From 2025 onwards, he has served as head of unit in DG Energy, first on energy security and safety, and then on energy efficiency of buildings and products.



**Ioannis Tsakiris** is **Vice-President of the European Investment Bank (EIB)** and has built a distinguished career at the intersection of public investment, financial instruments, and sustainable development. From July 2019 to June 2023, he served as Deputy Minister for Development and Investments in Greece, where he oversaw the management of the country's €7 billion annual Public Investment Programme and €22 billion in European Structural and Investment Funds. During his tenure, he played a pivotal role in setting up the Hellenic Development Bank and its investment branch, steering billions in assets to stimulate Greece's economy and private investment landscape. He also led negotiations for Greece's €26 billion EU structural fund programme and contributed to the design of the country's Recovery and Resilience Facility plan.

Before his ministerial role, Mr. Tsakiris spent over a decade at the European Investment Fund (EIF), part of the EIB Group, where he held senior leadership positions, including Head of the Southeastern Europe and EU Neighbouring Countries Division. There, he focused on enhancing SME access to finance, developing national financing tools, and expanding EIF operations into new markets. His expertise extends to private equity, venture capital, and sustainable finance, reflected in his leadership roles at the Global Energy Efficiency and Renewable Energy Fund and other prominent investment committees. Complementing his financial leadership, Mr. Tsakiris has also shared his knowledge as a lecturer at the University of Luxembourg, teaching risk capital and finance. With a strong academic background in engineering, metallurgy, and finance, his career demonstrates a unique blend of technical expertise and strategic vision, making him a key figure in shaping Europe's financial and sustainable investment landscape.